lctivityA1:G	Title	Description	Indicative timeframe for launching the procurement procedure	Estimated amount to be committed in 2018*	Market ceiling	Type of Contract
Activity 1	Provision of training for an effective peer review of recognition body in Reg 402-2013	Provide a training to the selected peer reviewers about audit techniques and specific requirements related to the activity of assessment bodies according to Regulation 402/2013	Q1 2018	€ 25.000	€ 25.000	Direct contract
Activity 1	NSA Monitoring training	Article 3381 of Regulation (EU) 2016/796 states that "the Agency shall monitor the performance and decision-making of NSAs through audit and inspections" §2.b of the same Regulation states that we shall establish a list of qualified auditors and provide them with training when needed. Lot 1  The aim of this lot is to provide an international recognized qualification to the agency staff who will be involved in NSA monitoring.  Lot 2  This lot aims to provide the training and qualification on specific aspects of NSA monitoring.	Q1 2018	€ 86.250	€ 345.000	Framework Contract
Activity 1	Feasibility study for evaluating railway safety culture at the member state level	The study will support the design of a specific process for evaluating railway safety culture at the member state level. Contractors will first set up methodologies, that they will test to evaluate railway safety culture in four member states. Such an evaluation requires in-depth fieldwork (including document stakeholders' organisations). For each case, an intermediary report detailing the data analysis will be delivered. In their final report, contractors will propose features of an appropriate process for evaluating railway safety culture at the member state level, to be implemented at the Agency.	Q1 2018	€ 350.000	€350.000	Direct contract
Activity 1	Development of Innovative Material for a Tailored Workshop on Railway Safety Leadership	In several high risk industries, safety specialists have recently initiated effective programmes to improve leadership for safety at all levels of the organization. The Agency intends to promote such approaches by designing a pilot workshop based on most advanced pedagogical tools and recent theoretical and practical developments in behavioural and organizational sciences. A high quality film that illustrates applications of those theories in railways will constitute the red line of the workshop. To develop it, a mix of very specific competences (behavioural sciences, high risk industries, film making experience) is needed.	Q1 2018	€132.250	€132.250	Direct contract
Activity 1	ICSI Membership and access to training material	ICSI (Institute for Industrial Safety Culture) is a non-profit organisation, situated in Toulouse (FR), that is providing training material and consultancy for its members. Becoming a member (annual fee of 10.000 EUR) will allow the Agency to participate in working groups and receive support on request. Subscribing to the ICSI Safety Academy (annual fee of 40.000 EUR) will allow the Agency to have access to all available training material (documents, videos, e-learning modules, etc.) and the support of ICSI to integrate this exclusive material into future developments of the Agency.		€ 50.000	€ 50.000	Direct contract
Activity 3	ETCS Driver's Handbook	While working with representatives of drivers' associations, it became clear that a harmonized driver's manual on the use of the onboard ETCS subsystem would be valuable in several instances:  •In facilitating training in driving under ETCS  •In streamlining drivers' certification  •In boosting operational harmonization Such a manual could be derived out of the existing technical specifications in CCS TSI, combined with the operational situations covered in Appendix A of the OPE TSI. Not development of new specifications or functionalities is envisaged. It will be a handbook to which the driver will refer to when driving under ETCS.	Q1 2018	€ 200.000	€ 200.000	Direct contract

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Activity 3	Optimisation of the certification framework for the railways radio system	The evolution of the railways radio communication systems points to a shift towards application based architectures, IP based interfaces and bearer independent services. Currently, in the railway system the approach is different. A change in the system architecture is envisaged in order to be in line with the technical developments.  The certification framework will need to be adapted accordingly. The study aims at the analysis of different aspects (such as the full characterization of ETCS QoS parameters for EDORs, the consideration of applications as ICs, how to minimize the impact on certification in case of a change of a single application or in case of additional applications, etc). Due to the nature of the different activities, it may be needed to launch separate procurement for each part of the study. This will result in a possible division of the study in at least 2 parts (Part A and Part B), with different Terms of Reference, to obtain the best contractor for each subject.	Q2 2018	€200.000	€ 200.000	Direct contract
Activity 3	Technical and operational assessment on radio spectrum related subjects	In the Multiple FWC, it was foreseen that the Agency might request the contractors to provide resource with expertise on certain subjects, to perform common studies with the Agency, and to provide technical and operational assessment on spectrum matters.  The scope of the services to be requested in this Specific Contract fits in that area. The Agency would need to count with the support of technical experts in the subject of radio spectrum to help with the preparation and follow up of different meetings (i.e. ECC WG FM, FMS6, CPG PTD, SRD/MG, SE7) and, in some cases, to attend on behalf of the Agency. The activities requested will range from review of technical papers, preparation of contributions together with the Agency, issuing synthesis of technical reports, preparing debriefings, providing innovative solutions to the accommodation of railway needs within the spectrum, attending to meetings together or on behalf of the Agency, etc.	Q1 2018	€80.000	€ 80.000	Specific contract
Activity 3	Assistance ERTMS trackside approval	The intention is to procure assistance for the assessor role for the Agency's new task of the ERTMS trackside approval. For this new task, the Agency expects to receive requests for approval as from June 2019 onwards.  Since the workload may vary and applications may come (partly) in national languages, assistance for the role of assessor is needed.	Q4 2018	·	720000 (F&C)	Framework Contract
Activity 4	Development of the IT tools for the 'Inventory of Assets' system	Software development work for the IT-tools necessary for the Inventory of Assets system that is required by the TSI PRM. The exact scope of work depends on the result of the vote on the proposed Recommendation ERA-REC-128 that is planned in January 2018	Q2 2018	€ 92.000	€ 92.000	Direct contract
Activity 5	Subscription to Newspapers and Magazines for a 2 years period	Subscription to Newspapers and Magazines for the Agency premises as for a 2 years period. See Note to the File with the essential elements and Annex 1 in attachment.	Q1 2018	€ 14.000	€ 14.000	Direct contract
Activity 5	External Service Provision for ERA Information System Development (ESP-EISD6)	This call for tenders aims for the signature of multiple framework contracts for the provision of external services in the field of development, studies and support of information systems.  Lot 1: 2000 000/year (rounded)  Lot 2: 1 100 000/year (rounded)	Q4 2018	€ 3.700.000	€ 14.800.000	Framework Contract
Activity 5	Assurances Multirisques	Agency building related insurance services (coverage of any damages against fire, explosions, natural disasters and climatic, electrical and water hazards, broken windows, thefts, vandalism, including civil liability coverage for events organized outside Agency premises)	Q2 2018	€ 13.750	€ 55.000	Framework Contract

Activity 5	Services de "Maintenance Multi Technique" et	Provision of building maintenance services and construction	Q2 2018	€ 275.000	€1.100.000	Framework Contract
· '	"Travaux" pour l'immeuble de l'Agence à	works for the ERA HQ building in Valenciennes				
	Valenciennes					
Activity 5	Prestations de services traiteur pour Lille	Catering services to support Agency events organized in the	Q3 2018	€ 125.000	€ 500.000	Framework Contract
Activity 5	Services de sécurité, gardiennage et de	Lille premises Security related services for the Agency premises in	Q2 2018	€ 150.000	€ 600.000	Framework Contract
ricavity 5	télésurveillance	Valenciennes and Lille	Q2 2010	0 130.000	0.000000	Trainework contract
Activity 5	Services d'interprétation	Provision of interpretation related services to support Agency	Q4 2018	€ 150.000	€ 600.000	Framework Contract
		operations and events	010010			
Activity 5	Provision of legal assistance to the Agency in case of a request for testimony addressed by the	Provision of legal assistance to the Agency in case of a request for testimony addressed by the Spanish courts in Santiago train	Q1 2018	€ 30.000	€ 30.000	Direct contract
	Spanish	accident case.				
		Timely delivery of legal assistance to the Agency if and when				
		the latter (or its staff members) is (are) requested by the				
		competent Spanish Court (in A Coruña – Galicia) to provide				
		testimony about the applicable EU railway legislation (and				
		maybe about the Spanish investigation report following the				
		train accident in Santiago de Compostella in 2013 and the				
		related ERA "technical advice" prepared at the Commission's request). The case in still on-going in Spain and the association				
		of victims has asked the court to ask for a testimony from the				
		agency. Authorities seem to object but there is a risk to be				
		requested to appear in court.				
Activity 5	Stand builder for InnoTrans	ERA will be present at Innotrans in September 2018 and need a	Q1 2018	€ 100.000	€ 100.000	Direct contract
		stand builder to build a professional stand to welcome people				
		during the fair				
Activity 5	IRJ Pro Fleet Monitor and Project Monitor annual	Single user access to Fleet Monitor and Project Monitor	Q4 2018	€ 4.000	€ 4.000	Direct contract
	subscription	databases maintained by the International Railway Journal.				
Activity 5	Technical assistance in the field of Integrated	Annual subscription for the access to data. The subject of the FWC is assistance to the Agency in	Q3 2018	€ 150.000	€ 600.000	Framework Contract
ACTIVITY 5	Management System	establishing a process-based management system and in	Q3 2016	€ 150.000	€ 600.000	Framework Contract
	wanagement system	creating and developing methods, tools and techniques for its				
		establishment including stakeholders' analysis and integrated				
		strategy, process mapping and continuous process				
		improvement/re-engineering as well as in establishing a				
		general training programme, organising specific training				
		activities, and creating information products designed to				
		strengthen the Agency's continuous improvement 'culture' and				
Activity 5	Internal comms and organisational change	evidence based process thinking.  To accompany and support the organizational change of the	Q1 2018	€ 50.000	€ 200.000	Framework Contract
Activity 3	consultant	agency brought by the 4RP by efficient internal communication		€ 30.000	€ 200.000	rialliework contract
Activity 5	Baseline study internal communications and	Baseline study is necessary to identify current	Q1 2018	€ 15.000	€ 15.000	Direct contract
	organisational change	situation, determine development areas/axes and indicators				
		for the planned FWC on internal communications. (2018-2022)				
A set de l'E	A described and the Comment of the C	The Commission of the office of the desired of the control of the	04 2040	67.50	67.50	Discontinuent
Activity 5	Advertisement Placement for Communication in	The Communication office will advertise certain ERA events in the International Railway Journal (IRJ).	Q1 2018	€7.560	€ 7.560	Direct contract
Activity 5	Data visualisation tool	To make Agency data and key figures available to the Agency's	Q1 2018	€ 10.000	€ 10.000	Direct contract
ricarity 5	Sata Visualisation tool	stakeholders on the Agency website in an interactive and	Q1 2010	0.201000	0 10.000	Direct contract
		harmonized manner whilst maintaining the data in a trusted				
		environment.				
Activity 5	Advertisement Placement for Communication in	The Communication office will advertise certain ERA events in	Q1 2018	€ 12.440	€ 12.440	Direct contract
	Railway Gazette	the Railway Gazette (RG).				
Activity 5	Safety conference	Organisation of a safety conference which will be held in	Q1 2018	€ 100.000	€ 100.000	Direct contract
Activity 5		Dubrovnik in March or April 2018 (2 days conference) Support for the organisation of ERA events (eg conferences,	Q1 2018	€ 250.000	€1.000.000	Framework Contract
CUVILY D				€ 430.000	€ 1.000.000	I TAITIEWOLK COILLIACE
.,.	Event organisation support including moderation services					
., .	services	SERA events,), including moderation for these events.				
Activity 5				€ 20.000	€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list): > the benefits and costs of intermodal interoperability, with a			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  > the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  ) the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  > the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list): the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.) the specific impacts on rail as regards the potential increase			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  I the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  I the specific impacts on rail as regards the potential increase in the addressable market			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list): ) the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.) ) the specific impacts on rail as regards the potential increase in the addressable market ) enablers for intermodal interoperability across 3 main pillars			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  I the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  I the specific impacts on rail as regards the potential increase in the addressable market			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  > the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  > the specific impacts on rail as regards the potential increase in the addressable market  > enablers for intermodal interoperability across 3 main pillars (technical/assets, information/data, operations/processes),			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  I the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  I the specific impacts on rail as regards the potential increase in the addressable market  • enablers for intermodal interoperability across 3 main pillars (technical/assets, information/data, operations/processes), including optimal regulatory setting			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list): ) the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.) ) the specific impacts on rail as regards the potential increase in the addressable market ) enablers for intermodal interoperability across 3 main pillars (technical/assets, information/data, operations/processes), including optimal regulatory setting ) data/information interoperability			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  > the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  > the specific impacts on rail as regards the potential increase in the addressable market  > enablers for intermodal interoperability across 3 main pillars (technical/assets, information/data, operations/processes), including optimal regulatory setting  > data/information interoperability  > risks and uncertainties associated to intermodal			€ 400.000	Framework Contract
,	services	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  > the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  > the specific impacts on rail as regards the potential increase in the addressable market  > enablers for intermodal interoperability across 3 main pillars (technical/assets, information/data, operations/processes), including optimal regulatory setting  > data/information interoperability  > risks and uncertainties associated to intermodal		€ 20.000	€ 400.000	Framework Contract
,	services  Multi-modal studies	SERA events,), including moderation for these events.  The Framework Contract will be used by the Agency to explore aspects like (non-exhaustive list):  > the benefits and costs of intermodal interoperability, with a focus on land transport (network economies, standardization of fleets, more rapid service to market, increased transportation performance, including door to door etc.)  > the specific impacts on rail as regards the potential increase in the addressable market  > enablers for intermodal interoperability across 3 main pillars (technical/assets, information/data, operations/processes), including optimal regulatory setting  > data/information interoperability  > risks and uncertainties associated to intermodal	Q1 2018	€6.392.250		Framework Contract